Alzheimer Society of Canada/Société Alzheimer du Canada Financial Statements For the year ended March 31, 2024

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Independent Auditor's Report

To the Directors of Alzheimer Society of Canada/Société Alzheimer du Canada

Opinion

We have audited the financial statements of Alzheimer Society of Canada/Société Alzheimer du Canada (the "Society"), which comprise the statement of financial position as at March 31, 2024, and the statements of revenue and expenses, changes in fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Society as at March 31, 2024, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



Auditor's Responsibilities for the Audit of the Financial Statements (continued) As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants

Oakville, Ontario June 18, 2024

For the year ended March 31 2024 2023 Revenue Support from the public Individual giving and direct marketing \$ 13,385,939 \$ 13,590,971 4,250,181 Bequests 4,638,730 Corporate and foundation giving 2,033,199 2,095,093 Total support from the public 19,669,319 20,324,794 Government 1,181,338 658,027 Partner charities (Note 10) 11,292,715 11,582,660 Other restricted revenue (Note 16) 2,278,682 828,520 Investment and other income (Note 3c) 548,471 35,250,574 **Total revenue** 33,113,952 Expenses Programs Services 3,369,038 3,030,934 Research 7,053,489 4,600,050 15,454,344 Partner charities (Note 10) 16,206,778 Government health programs 1,181,338 658,027 Total program expenses 27,058,209 24,495,789 Support Fundraising 6,754,753 6,982,628 Administration (Note 14) 2,910,444 1,382,965 9,665,197 Total support expenses 8,365,593 **Total expenses** 36,723,406 32,861,382 Excess (deficiency) of revenue over expenses before unrealized investment gains (losses) (1,472,832)252,570 Unrealized investment gains (losses) (Note 3d) 424,001 (544,911) Deficiency of revenue over expenses **\$ (1,048,831) \$** (292, 341)

Alzheimer Society of Canada/Société Alzheimer du Canada Statement of Revenue and Expenses

March 31		2024		
Assets				
Current				
Cash	\$ 3,090		, ,	
Short-term investments (Note 3a)		,914	335,371	
Accounts receivable (Note 2)	4,081		4,171,340	
Prepaid expenses	143	,371	795,065	
	7,666	538	9,563,382	
Long-term investments (Note 3b)	10,680	248	9,736,501	
Restricted long-term investments (Note 3b)	1,141		1,040,710	
Property and equipment (Note 4)		,556	69,166	
Intangible asset (Note 5)	61	,249	104,483	
	\$ 19,592	,180 \$	20,514,242	
Liabilities and Fund Balances				
Current				
Accounts payable and accrued liabilities (Note 6) \$ 3,999	, 338 \$	4,275,497	
Deferred revenue (Note 7)	2,014		3,564,393	
Research grants payable (Note 8)	3,131	455	1,902,564	
	9,144	,813	9,742,454	
Deferred revenue (Note 7)	2,746	928	2,491,086	
Research grants payable (Note 8)	1,944		1,475,602	
	13,835	311	13,709,142	
Fund balances				
Endowment fund (Note 9)	1,082	,971	1,042,820	
Invested in property and equipment		,556	69,166	
Invested in intangible asset		,249	104,483	
Internally restricted operating reserve	2,431		2,431,648	
Internally restricted research fund Unrestricted fund	1,879	,596 ,249	1,827,060 1,329,923	
Onrestricted fund	230	249	1,329,923	
	5,756	269	6,805,100	
	\$ 19,592	, 180	20,514,242	
On behalf of the Board:		_	_	
	Pirector			

Alzheimer Society of Canada/Société Alzheimer du Canada **Statement of Financial Position**

The accompanying notes are an integral part of these financial statements. $\ensuremath{\mathbf{5}}$

Director

Alzheimer Society of Canada/Société Alzheimer du Canada **Statement of Changes in Fund Balances**

For the year ended March 31

	Endowment Fund (Note 9)	Pro	nvested in operty and Equipment	 ivested in Intangible Asset	Internally Restricted Operating Reserve	Internally Restricted Research Fund	Un	restricted Fund	2024	2023
Fund balance, beginning of year	\$1,042,820	\$	69,166	\$ 104,483	\$2,431,648	\$1,827,060	\$	1,329,923 \$	6,805,100	\$7,095,441
Deficiency of revenue over expenses for the year	101,859		(32,566)	(43,234)	-	-	(1,074,890)	(1,048,831)	(292,341)
Endowment contribution	-		-	-	-	-		-	-	2,000
Transfer from Endowment Fund	(61,708)	-	-	-	52,536		9,172	-	-
Purchase of property and equipmen	t		5,956	-	-	-		(5,956)	-	-
Fund balance, end of year	\$ 1,082,971	\$	42,556	\$ 61,249	\$2,431,648	\$ 1,879,596	\$	258,249 \$	5,756,269	\$6,805,100

Alzheimer Society of Canada/Société Alzheimer du Canada **Statement of Cash Flows**

For the year ended March 31		2024	2023
Cash provided by (used in)			
Operating activities Deficiency of revenue over expenses Adjustments required to reconcile deficiency of revenue over expenses with net cash provided by operating activities	\$	(1,048,831) \$	(292,341)
Amortization of property and equipment Amortization of intangible Unrealized losses on long-term investments Changes in non-cash working capital balances		32,566 43,234 (424,001)	30,912 43,234 544,911
Accounts receivable Prepaid expenses Accounts payable and accrued liabilities Deferred revenue Research grants payable		89,937 651,694 (276,159) (1,294,531) 1,697,459	(413,928) (35,692) (683,298) (336,790) 1,033,967
Research grants payable	_	(528,632)	(109,025)
Investing activities Purchase of short-term investments Purchase of long-term investments Purchase of property and equipment		(15,543) (620,625) (5,956)	(6,995) (103,783) (18,783)
Financing activity Endowment contributions		(642,124) -	(129,561) 2,000
Decrease in cash during the year		(1,170,756)	(236,586)
Cash, beginning of year		4,261,606	4,498,192
Cash, end of year	\$	3,090,850 \$	4,261,606

The accompanying notes are an integral part of these financial statements. $\ensuremath{\textbf{7}}$

March 31, 2024

1. Summary of Significant Accounting Policies

Purpose of the Organization

Alzheimer Society of Canada/Société Alzheimer du Canada is incorporated without share capital under the laws of Canada, continues under the Canada Not-for-Profit Corporations Act, and is registered with Canada Revenue Agency as a charitable organization. The Society identifies, develops and facilitates national priorities that enable its partners to effectively alleviate the personal and social consequences of Alzheimer's disease and related disorders, promotes research and leads the search for a cure.

The partners of the Society are the Provincial Alzheimer Societies across Canada. While control and ownership does not exist between or among any of these entities, the two levels of societies work closely together to alleviate the personal and social consequences of Alzheimer's disease. These financial statements reflect only the assets, liabilities and operations under the administration of the Society.

Basis of Accounting

These financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations (ASPNO).

Revenue Recognition

The Society follows the deferral method of accounting for contributions. Contributions, including individual giving and direct marketing, bequests, corporate and foundation giving, partner charities, and government are recognized as revenue when the amount can be reasonably estimated and collection is reasonably assured. Restricted contributions are initially recorded as deferred revenue and are recognized as revenue in the year in which the related expenses are incurred.

Endowment contributions are recognized as direct increases to net assets. Endowments consist of donations made to the Society where the capital is required to be maintained in perpetuity.

Realized investment income includes interest, dividends and realized gains or losses on investments. Interest income is recorded using the accrual method and dividends are recorded when declared. Unrealized gains or losses on investments are disclosed as a separate component in the statement of revenue and expenses.

Internally Restricted Net Assets

Internally restricted operating reserve

The Society has set aside a percentage of expenditures as an operating reserve to provide continued funding of operations and ensure financial stability. In accordance with the operating reserve policy, the target for the reserve is 50% of the previous year's net expenditures plus contractual obligations net of research expenditures and direct mailing expenditures.

Internally restricted research fund

The research fund is composed of internally restricted funds designated by the Board to be spent on the Alzheimer Society Research Program. The target balance for the research fund (in combination with externally restricted unexpended donations for research) is 100% of the total prior year's Alzheimer Society Research Program expense. The current excess will be expended to fund additional research over the next few years.

March 31, 2024

1. Summary of Significant Accounting Policies (continued)

Financial Instruments

Initial measurement

Financial instruments are measured at fair value when issued or acquired. Transaction costs and financing fees relating to financial instruments that are measured subsequently at fair value are recognized in operations in the year in which they are incurred.

Subsequent measurement

The Society subsequently measures its financial assets and liabilities at cost or amortized cost less impairment, except for investments in mutual funds quoted in an active market, which are measured at fair value. All changes in fair value of the Society's investments are recorded in the statement of revenue and expenses and disclosed in Note 3.

For financial assets measured at cost or amortized cost, the Society regularly assesses whether there are any indications of impairment. If there is an indication of impairment, and the Society determines that there is a significant adverse change in the expected timing or amount of future cash flows from the asset, it recognizes an impairment loss in the statement of revenue and expenses. Any reversals of previously recognized impairment losses are recognized in operations in the year the reversal occurs.

Use of Estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the period. Actual results could differ from management's best estimates as additional information becomes available in the future.

Property and Equipment

Property and equipment are recorded at cost. The Society provides for amortization using the straight-line method at rates designed to amortize the cost of the property and equipment over their estimated useful lives. The annual amortization rates are as follows:

Furniture and fixtures	 5 years
Computer equipment	 3 years
Leasehold improvements	 over term of lease
Telephone equipment	- 5 years

Intangible Asset

Intangible asset consists of the costs associated with the development of a customer relationship management system (CRM). The CRM is recorded at cost. The intangible asset's estimated useful life is 3 years.

Accrued Research Funding

The Board of Directors annually approves specific commitments for research grants that are to be awarded to researchers for periods of up to three years. The liability for this funding is recorded in the year awarded and a charge is made against operations in that year. Disbursements of these awards are charged against the liability at the time the disbursements are made.

March 31, 2024

1. Summary of Significant Accounting Policies (continued)

Interfund Transfers and Allocations

The excess of revenue over expenses for the year is allocated in accordance with the Society's financial policy statements. Any residual excess is allocated to the Unrestricted Fund. Interfund transfers are made in accordance with policies and guidelines approved by the Board of Directors.

Operating and Overhead Expenses

Certain operating and overhead expenses are allocated to other expense categories based upon reasonable estimates of staff time or costs incurred (Note 11).

Donated Services

The operation of the Society is dependent on services provided by volunteers. Since these services are not normally purchased by the Society and due to the difficulty of determining their fair market value, donated services are not recorded in the accounts.

Remuneration of the Board

Members of the Board of Directors are volunteers who serve without remuneration.

2. Accounts Receivable

	 2024	2023	
Government Partner charities Co-tenancy and other	\$ 1,250,377 2,587,579 243,447	\$	1,082,200 2,877,503 211,637
	\$ 4,081,403	\$	4,171,340

March 31, 2024

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3. Investments

- a) Short-term investments consist of cash and RBC Phillips, Hager & North Money Market Fund of \$350,914 (2023 \$335,371).
- b) Long-term investments consist of cash and cash equivalents, and the following RBC and Phillips, Hager & North Mutual Funds:

		2024	2023
Cash and cash equivalents Fixed income securities Canadian equities Foreign equities	\$	17,684 5,897,703 1,976,397 3,930,053	\$ 16,002 5,323,226 1,813,944 3,624,039
	\$	11,821,837	\$ 10,777,211
Long-term investments represent:		2024	2023
Long-term investments Restricted long-term investments	\$	10,680,248 1,141,589	\$ 9,736,501 1,040,710
	\$	11,821,837	\$ 10,777,211
Realized investment and other income is comprised of:		2024	2022
		2024	2023
Unrestricted Funds Interest and dividends Realized gains	\$	301,427 61,823	\$ 223,211 2,709
		363,250	225,920
Endowment Fund Interest and dividends Realized gains	_	44,044 9,415	32,613 502
		53,459	33,115
Total realized investment income Other income		416,709 411,811	259,035 289,436
Total realized investment and other income	\$	828,520	\$ 548,471

March 31, 2024

3. Investments (continued)

d) Unrealized investment gains (losses) are comprised of:

	 2024	2023	
Unrealized gains (losses) on investments Unrestricted fund Endowment fund	\$ 370,287 \$ 53,714	(475,350) (69,561)	
	\$ 424,001 \$	(544,911)	

4. Property and Equipment

		2024		2023
	Cost	 cumulated nortization	Cost	 cumulated
Furniture and fixtures Computer equipment Leasehold improvements Telephone equipment	\$ 16,522 75,214 35,502 23,183	\$ 12,672 57,332 16,610 21,251	\$ 16,522 69,258 35,502 23,183	\$ 9,368 36,755 12,562 16,614
	\$ 150,421	\$ 107,865	\$ 144,465	\$ 75,299
Net book value		\$ 42,556		\$ 69,166

5. Intangible Asset

		2024		2023
	Cost	 cumulated	Cost	Accumulated Amortization
Customer Relationship Management (CRM) system <u>\$</u>	216,171	\$ 154,922	\$ 216,171	\$ 111,688
Net book value		\$ 61,249		\$ 104,483

March 31, 2024

6.	Accounts Payable and Accrued Liabilities			
		 2024	2023	
	Trade accounts payable and accrued liabilities Partner charities	\$ 875,317 3,124,021	\$	731,269 3,544,228
		\$ 3,999,338	\$	4,275,497

7. Deferred Revenue

Current and long-term deferred revenue consists of contributions which are designated by the donor to fund future expenses. These contributions will be recognized as revenue when the designated disbursements are made.

	 2024	2023	
Balance, beginning of year Contributions Disbursements	\$ 6,055,479 7,065,823 (8,360,354)	\$	6,392,269 5,280,327 (5,617,117)
Balance, end of year Less: long-term portion	 4,760,948 (2,746,928)		6,055,479 (2,491,086)
Current portion of deferred revenue	\$ 2,014,020	\$	3,564,393

March 31, 2024

8. Research Grants Payable

		2024		2023
Balance, beginning of year Current year grants awarded, net of declined and	\$	3,378,166	\$	2,344,199
terminated awards		5,914,250		3,969,284
Payments		(4,088,581)		(2,822,533)
Terminations of grants awarded in previous years	_	(128,210)		<u>(112,784)</u>
Balance, end of year		5,075,625		3,378,166
Less: long-term portion	_	(1,944,170)		(1,475,602)
Current portion of research funding	\$	3,131,455	\$	1,902,564

9. Net Assets Restricted for Endowment Purposes

	 2024		2023
Balance, beginning of year Contributions Investment income (loss) Transfer of spendable portion	\$ 1,042,820 - 101,859 (61,708)	\$	1,082,902 2,000 (42,082) -
Balance, end of year	\$ 1,082,971	\$	1,042,820

The original endowment contributions which must be maintained in perpetuity are \$994,431 (2023 - \$994,431).

The investment income generated from Endowments must be used in accordance with the Endowment criteria. When Endowment contributions do not specify a program area, allocations are made by the Board of Directors. The economic value of the Endowments is protected by an internal restriction limiting the annual amount of investment income that may be spent.

March 31, 2024

10. Federation Agreement

In April 2009, the Society entered into a Federation Agreement ("FA") with the ten Provincial Alzheimer Societies ("Partners").

The FA includes the following financial arrangements:

All funds received by the Society (except Safely Home registrations, investment income, national foundation and corporation revenue, and federal government grants for centrally coordinated national programs) will be distributed to the province from which the funds originated.

The Society's expense budget is supported through assessments to the provincial Partners based on the Partner's percentage of total applicable revenue.

Partner charities revenue:

	2024		2023	
Health partners Research assessment and additional federation	\$	352,239	\$	489,786
contributions for research		1,502,444		5,930,744
Operating assessment		3,636,648		2,252,812
Direct mail assessment		5,801,384		2,909,318
	\$	11,292,715	\$	11,582,660
Partner charities expenses:		0004		0000
		2024		2023
Revenue flowed to partners	\$	14,796,376	\$	15,795,705
Partner services		101,440		58,200
Walk for Alzheimer's expenses, net of recovery		556,528		352,873
	\$	15,454,344	\$	16,206,778
Revenue flowed to partners:				
		2024		2023
Direct mail	\$	7,267,972	\$	7,988,068
Donations		3,036,465		2,674,015
Bequests		3,691,939		4,333,622
Corporate sponsorship		800,000		800,000
	\$	14,796,376	\$	15,795,705

March 31, 2024

11. Allocation of Expenses

The Society incurred certain management and administrative salaries and overhead expenses in the aggregate amount of \$570,167 (2023 - \$463,352) which are allocated to other expense categories based upon estimates of staff time and costs incurred. These general and administrative expenses are allocated as follows:

	 2024		2023	
Research Program Services Fundraising	\$ 72,020 349,614 148,533	\$	64,524 277,566 121,262	
	\$ 570,167	\$	463,352	

12. Credit Facility

The Society has a credit facility in the amount of \$700,000 bearing interest at prime, repayable on demand and is secured by a general security agreement. The line of credit was not utilized during the year (2023 - \$Nil).

13. Commitments

Pursuant to the co-tenancy agreement signed on April 1, 2008, the Alzheimer Societies of Canada, Ontario and Toronto co-located in new premises in order to benefit from efficiencies of scale. The lease was subsequently renewed until December 31, 2028. The co-tenancy agreement sets out the terms of the sharing of costs (based on the related cost drivers, which are primarily shared equally by each of the three co-tenants). Shared costs include leasehold improvements, furniture, equipment, rent, phones, and IT.

The Society's portion of the operating lease commitments for the next five years are as follows:

2025 2026 2027 2028 2029	\$ 104,333 105,245 105,700 106,611 71,074
	\$ 492,963

March 31, 2024

14. Shared Services

Effective April 1, 2016, the Society, in conjunction with Alzheimer Society of Ontario and Alzheimer Society of Toronto, agreed to merge the Finance, HR and IT operations of each organization into one shared services department. Under the terms of the shared services agreement, the Society's portion of costs is determined annually. The cost related to the shared services department for the current year was \$641,500 (2023 - \$565,585) and is included in administration on the statement of revenue and expenses. During the year, the Society notified Alzheimer Society of Ontario of its intention to terminate its participation in shared services, effective July 27, 2024.

15. Life Insurance Policy

The Society has been given a life insurance policy under which it is the owner and beneficiary. The total coverage provided under the policy owned by the Society is approximately \$277,000 (2023 - \$285,000).

16. Other Restricted Revenue

Other restricted revenue consists of \$2,278,682 (2023 - \$Nil) of previously deferred revenue restricted for research purposes, recognized as revenue in accordance with related research activities. This revenue is being used to fund Alzheimer Society Research Program awards and research operations.

17. Financial Instruments Risks

Credit risk

Credit risk arises from the potential that a counterparty will fail to perform its obligations. The Society is exposed to credit risk primarily with respect to its accounts receivable. The Society manages this risk through regular monitoring of balances and continuous communication with debtors.

Market risk

Market risk is the risk of potential loss caused by fluctuations in fair value or future cash flows of financial instruments through changes in their underlying market value. The Society is exposed to this risk through its short-term and long-term investments. The Society manages its risk through its Statement of Investment Policies and Procedures.

Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Society is exposed to interest rate risk arising from the possibility that changes in interest rates will affect the value of its investments. The Society manages its risk through its Statement of Investment Policies and Procedures.

Currency risk

Currency risk is the risk that arises from fluctuations in foreign exchange rates. The Society is exposed to currency risk with respect to their long-term investments denominated in U.S. dollars. \$1,425,355 (2023 - \$2,492,248) of investments are held in U.S. dollars.